

# Harmonized & Digitalized IP Systems A New Way Forward

**Sudeep Acharya** 

Director, Investments and Program Management Canadian Intellectual Property Office



# Purpose

☐ Provide an overview of the journey to harmonize and digitalize IP systems at the Canadian Intellectual Property Office

## **CIPO Priorities**

#### Three main priorities

#### **Priority 1**

Timely delivery of quality IP services through operational excellence and a modern client experience



#### **Application Volumes (2023)**

Product line	Applications
PATENTS	~40K
TRADEMARKS	~80K
INDUSTRIAL DESIGN	~9K
COPYRIGHTS	~11K

## Context

- □ CIPO patent and trademarks legacy systems were launched in the late 1990s and face long-term rust out and replacement systems are needed
- CIPO legacy systems consist of a series of siloed and discrete capabilities that offer inconsistent client and employee experience
  - > Techsource legacy system to administer Patents
  - > Intrepid legacy system to administer Trademarks
  - > DesignPlus and Creation to administer Industrial Designs and Copyrights
- Need for CIPO to print patent digital client correspondence and scan into the legacy back office system
- To address the above limitations, CIPO put into place an IT Modernization initiative to sequentially modernize, harmonize, and integrate IP services across CIPO product lines

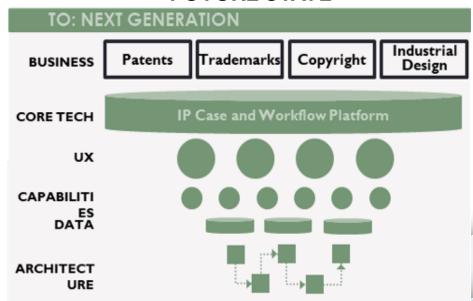
## CIPO IT Systems Modernization and Harmonization

#### **CURRENT STATE**

#### FROM: LEGACY Industrial Trademarks Copyright BUSINESS **Patents** Design **CORE TECH** Interpid Design+ Techsource Creation UX CAPABILITI DATA ARCHITECT URE

- Siloed technology and data
- Discrete capabilities
- Inconsistent user experiences

#### **FUTURE STATE**



- Cross-Line of Business capabilities
- Orchestrated data and information
- Integrated user experience

## CIPO IT Modernization and Harmonization Guiding Principles

- □ To improve services and processes through operational excellence and a modern client experience, CIPO led an initiative called **Next Generation Patents (NGP)** to modernize:
  - □ The client facing patents e-services via a centralized portal MyCIPO Patents
  - ☐ The internal IP Rights Management System
  - ☐ The internal Integrated Financial Management System
- □ The initiative is guided by seven principles that serve as foundational guidelines:
  - □ Focus on Patent Branch initially and be selective on other modernization efforts
  - □ Achieve minimum operational product
  - Leverage Patent Branch improvements for other product lines
  - □ Ensure common look and feel across business lines
  - □ Leverage API architecture to incrementally modernize front office and back office systems
  - ☐ Leverage best practices for user centric design and co-creation
  - □ Leverage International IP and IT standards throughout modernization journey

#### **Next Generation Patents – Delivery Approach**

Focus on iterating specific process increments from low to higher levels of maturity Build basic versions with clear pathways to add additional capabilities.

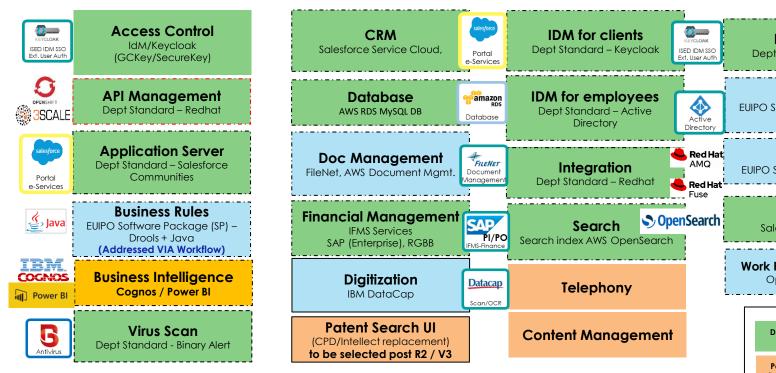
#### Benefits:

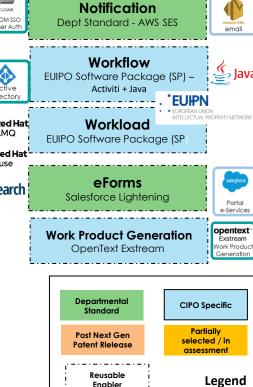
- Flexibility to adapt development efforts to meet depth and breadth objectives
- Flexibility for teams to plan and onboard new enabler capabilities over time



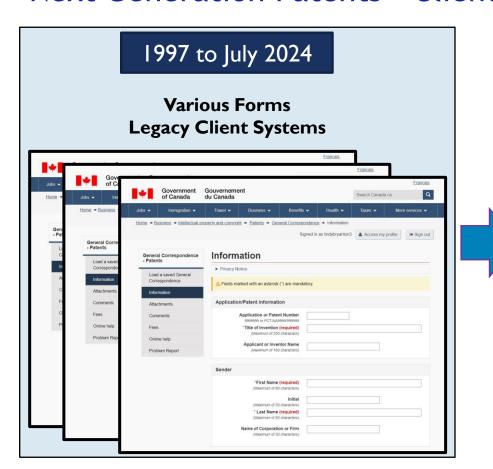
## Path for Modernization and Harmonization

The Enablers that have been stood up as part of Enterprise Standards and/or specifically for Next Generation Patents, will be reused wherever possible in pursuit of Next Generation Trademarks, significantly reducing costs of implementing additional technologies



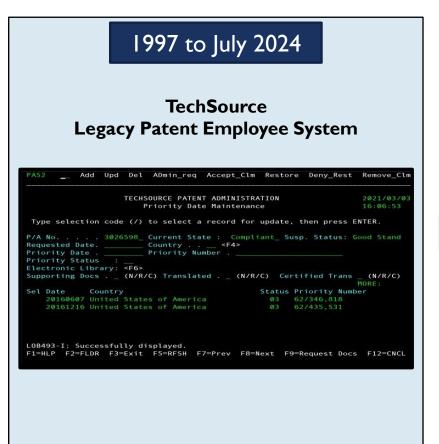


#### Next Generation Patents - Client View





#### Next Generation Patents - Employee View







## WIPO Data Standards in Modern Patent System



Our front-office AWS integration layer calls Service Request Transactions to our back-office system via WIPO ST.96 XML payloads



CIPO specific service request transactions were developed following ST.96 using Patent Publication as a base for Patent components



WIPO Standard ST.27 (Patent Legal Status) was embraced as the foundation for recording patent events

#### **Key Benefits – Next Generation Patens**

- □ Replaced old and obsolete Patent Management System
  - □ Reduce risk of system failure, which could significantly disrupt the delivery of Patent services
  - □ Reduce operating and maintenance costs of aging Patent system
  - □ Reduce vulnerability to security breaches
  - □ Reduce skill risk or resource scarcity challenges inherent to supporting legacy IT systems
  - □ Enable future legislative and regulatory changes
  - □ Enable the adoption of emerging technologies
- □ Replaced old and inflexible Financial Management System
- Improved customer service experience and employee experience
  - ☐ Increasing online and self-service capabilities
  - □ Design intuitive and user-friendly interface
- □ Offer digital services in-line with partner Intellectual Property Offices

#### **Success Factors**

- Ensure business leaders are empowered at all levels of the organization to inform, make decisions, prioritize and ensure business needs are met
- Early and continuously engage stakeholders to ensure alignment with industry's priorities
- Implement a Portfolio management approach (strong project management practice, robust prioritization, effective governance)
- Create business-led, dedicated, integrated portfolio teams with internal IT Team as technology authority for IT
   Modernization
- □ Use different approach to procure capacity (i.e. leverage private sector (partners) & embed internal IT resources within partner-led agile teams)
- □ Conduct a third-party assessment and evaluation of the initiative, with a focus on successes, lessons learned, value for money and benefits delivered
- □ Foster and support innovation and collaboration (i.e. Support transition from waterfall to a hybrid, agile/iterative delivery)

# Conclusions and next steps

- □ CIPO successfully launched the new modern patent system to all external clients in October 2024
- □ The new modern system has considerable scope including a suite of 21 different technologies, 35 million migrated documents, 85,000 in flight migrated transactions and is fully cloud enabled
- □ Initial feedback on the new system is positive, stakeholders understand and appreciate the breadth of the transformation as of January 2025, 90% of incoming client correspondences are managed via new modern Portal
- WIPO standards allowed CIPO to move forward on modernization and harmonization with little to no "discussions" leading to saved time and effort
- Building on this success, CIPO initiated the modernization and harmonization of its next priority legacy systems (Trademarks)

# QUESTIONS?



## Sudeep Acharya

Director, Investments and Program Management
Canadian Intellectual Property Office
sudeep.acharya@ised-isde.gc.ca

Training

General and role-based

training

Foundational courses

Job aids / work

instructions

Tutorials

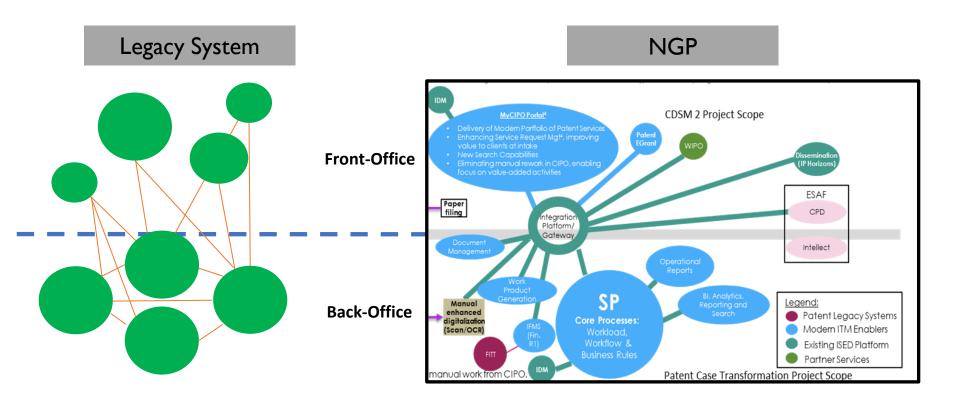
Self-paced eLearning

#### **External**

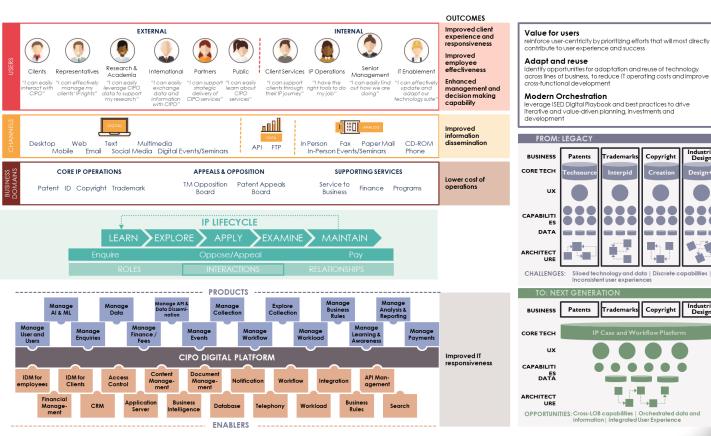
## <u>Internal</u>



## **NGP** and Application Programming Interface



## CIPO IT Modernization Baseline Model



#### **Baseline Model Provides:**

- A common lexicon
- A shared understanding of what makes up the modernized CIPO
- A holistic view of the people, process and technology involved in IP rights management and administration

Trademark

Trademarks

Copyright

Design

- A model to measure progress against the modernization journey
- A framework to guide minimum operational product development and subsequent enhancements

#### WIPO ST.96 and ST.27 at CIPO

#### Patents\*

- Patents domestic Ecommerce Transactions are WIPO ST.96 compliant
- Patent Dissemination and Publication are WIPO ST.96 compliant
- Exchange of Patent Legal Status Data is WIPO ST.27 compliant

#### **Trademarks**

- Madrid Transactions are WIPO ST.96 compliant
- Trademarks domestic Ecommerce Transactions are WIPO ST.96 compliant
- Trademarks
   Dissemination and
   Publication are WIPO
   ST.96 compliant

#### **Industrial Design**

- Hague Transactions are WIPO ST.96 compliant
- Intent for CIPO to be WIPO ST.96 compliant in the future for Industrial Designs Ecommerce Transactions and Dissemination and Publication

<sup>\*</sup>Technology base for the new, modern patent system is the EUIPO Software Package